

		<b>2017-18 Revised Budget</b>	<b>2017-18 Actual (£)</b>	<b>2017-18 Net Revised Budget Variance (£)</b>
COMDIR	COMMUNITY SERVICES DIRECTORATE	5,271,765	4,955,062	-316,703
CORDIR	CORPORATE DIRECTORATE	3,987,512	3,627,213	-360,299
DEVDIR	DEVELOPMENT DIRECTORATE	-2,910,098	-2,283,311	626,787
ENVDIR	ENVIRONMENT DIRECTORATE	4,780,901	2,578,349	-2,202,552
MANDIR	MANAGEMENT DIRECTORATE	-325,610	-152,784	172,826
RESDIR	RESOURCES DIRECTORATE	3,844,491	503,028	-3,341,463
		<b>14,648,961</b>	<b>9,227,557</b>	<b>-5,421,404</b>
	Transfers to/from reserves relating to directorate expenditure	<b>881,000</b>	<b>6,069,000</b>	<b>5,188,000</b>
	<b>Total</b>	<b>15,529,961</b>	<b>15,296,557</b>	<b>-233,404</b>

CLOSING YE/	2017	17					
CC Level 4	CC Level 5	CC Level 6	CC Level 6 Description	2017-18 Revised Budget (£)	2017-18 Actual (£)	2017-18 Net Revised Budget Variance (£)	2017-18 Actual to Revised Budget Variance Comments
COMDIR	COMDMN	CARSIT	GYPSY CARAVAN SITES	-67,570	-59,388	8,182	n/a
COMDIR	COMDMN	SAFGUI	COMMUNITY SAFETY WARDENS	397,210	409,043	11,833	n/a
COMDIR	HADVMN	FAMSUP	SURREY FAMILY SUPPORT PROG	133,240	11,994	-121,246	Increase in government grants from the Home Office/DWP to assist Refugee support to be transferred to earmarked reserve for spend in next financial year
COMDIR	HADVMN	HOMLES	HOMELESSNESS	843,520	494,373	-349,147	Increase in grant income from DCLG, to be transferred to earmarked reserve for spend in next financial year.
COMDIR	HADVMN	HOUADV	HOUSING ADVICE	300,000	301,676	1,676	n/a
COMDIR	HADVMN	HOUASS	AFFORDABLE HOUSING DEVELOPMENT	207,460	256,090	48,630	n/a
COMDIR	HECOMN	CITADV	CITIZENS ADVICE BUREAU	284,610	284,612	2	n/a
COMDIR	HECOMN	CIVEMS	CIVIL EMERGENCIES	65,710	64,172	-1,538	n/a
COMDIR	HECOMN	COMSER	COMMUNITY SERVICES	0	62,316	62,316	Income for the Partnership Prevention Fund has been received in previous years. This figure represents the final expenditure for the programme, offset by transfer from earmarked reserve.
COMDIR	HECOMN	DAYSER	DAY SERVICES	510,969	500,007	-10,962	Vacant posts have resulted in an underspend for the service.
COMDIR	HECOMN	EMECOM	CARELINE SERVICE	-59,550	-81,405	-21,855	Increased income received for the Help on Hand Lifeline.
COMDIR	HECOMN	EMISER	EMI SERVICES	107,260	148,465	41,205	Reduction in grant income - notified after budgets approved
COMDIR	HECOMN	ENVHEA	ENVIRONMENTAL CONTROL	418,410	433,199	14,789	n/a
COMDIR	HECOMN	FOODSF	FOOD AND SAFETY SERVICES	391,620	396,683	5,063	n/a
COMDIR	HECOMN	G2525	CORPORATE HEALTH & SAFETY	210	6,244	6,034	n/a
COMDIR	HECOMN	GRANTH	GRANTS TO VOLUNTARY ORGS: H&C	449,170	347,846	-101,324	Refund of grant from CAB as no longer required for the specified purpose £58,210. Underspend on grants actioned £32,680 plus the carry forward from 2016-17 £24,000 not required.
COMDIR	HECOMN	LICENS	LICENSING SERVICES	94,050	118,877	24,827	n/a
COMDIR	HECOMN	MOWTPT	COMMUNITY MEALS & TPT	564,500	625,209	60,709	Transport costs is higher than expected due to repairs & depreciation
COMDIR	HECOMN	PESCON	PEST CONTROL	19,990	2,680	-17,310	n/a
COMDIR	HECOMN	PRIHOUS	PRIVATE SECTOR HOUSING	447,348	402,570	-44,778	Increased income received due to the demand in services required.
COMDIR	HECOMN	PUBHEA	PUBLIC HEALTH	81,940	74,689	-7,251	n/a
COMDIR	HECOMN	TAXLIC	TAXI LICENSING	67,950	108,322	40,372	Taxi rank maintenance £22,650 not required in 2017-18 (carry forward retained)
COMDIR	HOHRMN	OSHRA	HOUSING OUTSIDE THE HRA	-19,770	453	20,223	n/a
COMDIR	HOMFMN	HOMFAR	HOME FARM, EFFINGHAM	33,530	3,777	-29,753	The carry forward request for consultants advice was not required in 2017-18
COMDIR	PROASP	PROASP	PROJECT ASPIRE	0	30,381	30,381	The expenditure for Project Aspire is funded from Reserves
COMDIR	PROPMN	BUIMAI	BUILDING MAINTENANCE	6,120	25,801	19,681	n/a
COMDIR	PROPMN	G6525	HOUSING SURVEYING SERVICES	-5,512	6,368	11,880	n/a
COMDIR	PROPMN	WRDSTO	DEPOT STORES	-650	-19,992	-19,342	n/a
CORDIR	CORSMN	CORSER	CORP SERVICES	914,960	909,645	-5,315	n/a
CORDIR	DEMOMN	ACCGUI	ACCESS GROUP (GUILDFORD)	4,240	5,262	1,022	n/a
CORDIR	DEMOMN	CIVEXP	CIVIC EXPENSES	210,810	216,947	6,137	n/a
CORDIR	DEMOMN	COMSUP	COUNCIL & COMMITTEE SUPPORT	472,770	408,894	-63,876	Salary allocation changes have resulted in reduced expenditure of £16,730. Reduction in printing charges £7,000 plus the contribution £35,000 to SCC Cluster meetings have now ceased. There has been no miscellaneous expenditure saving £5,000.

CC Level 4	CC Level 5	CC Level 6	CC Level 6 Description	2017-18 Revised Budget (£)	2017-18 Actual (£)	2017-18 Net Revised Budget Variance (£)	2017-18 Actual to Revised Budget Variance Comments
COMDIR	COMDMN	CARSIT	GYPSY CARAVAN SITES	-67,570	-59,388	8,182	n/a
CORDIR	DEMOMN	CSADMN	COMMITTEE SERVICES	-1,180	-32,586	-31,406	Vacant posts have resulted in an underspend for the service
CORDIR	DEMOMN	DEMREP	DEMOCRATIC REPRESENTATION	941,010	893,316	-47,694	Changes to salary allocations resulted in an underspend for the service £40,600.
CORDIR	DEMOMN	PARISH	PARISH & LOCAL LIAISON	213,070	196,214	-16,856	n/a
CORDIR	DEMOMN	YOUCOU	GUILDFORD YOUTH COUNCIL	10,040	7,214	-2,826	n/a
CORDIR	ELTLMN	ELECTI	ELECTIONS	101,910	55,874	-46,036	Additional funds received from SCC for past elections
CORDIR	ELTLMN	ELECTO	ELECTORAL REGISTRATION	357,570	224,169	-133,401	Individual Electoral Registration (IER) income received in 2017-18 not expected £27,650. Carry forward of £80,950 for IER not required during the financial year. A carry forward request submitted for 2018-19
CORDIR	HRBSMN	HRSERV	HR SERVICES	-48,230	-68,132	-19,902	Due to service changes during the financial year, full budget allocation was not required.
CORDIR	HRBSMN	OTHEMP	OTHER EMPLOYEE COSTS	94,080	58,422	-35,658	Reduction in Apprenticeship Levy payment for 2017-18
CORDIR	INFOMN	INFORO	INFORMATION RIGHTS OFFICER	-1,820	-342	1,478	n/a
CORDIR	LEGLMN	G4525	LEGAL SERVICES	28,732	13,362	-15,370	Increased income from s106 agreements
CORDIR	PLPAMN	COMDEV	COMMUNITY DEVELOPMENT	302,610	299,245	-3,365	n/a
CORDIR	PRMKMN	PUBREL	PUBLIC RELATIONS	344,270	413,550	69,280	Due to changes in FTE's and the use of agency staff, salary charges have increased by £64,100. A service review has been completed for 2018-19 to address the additional staff required for the service.
CORDIR	PROCMN	PROCUR	PROCUREMENT	42,670	26,159	-16,511	n/a
DEVDIR	ASSEMN	INDEST	INDUSTRIAL ESTATES	-2,688,460	-2,846,265	-157,805	Increase in property works £72,800, Fly tips £70,000, Valuers fees £39,000 and Valuation support recharges £19,400. Offset by an underspend in Consultants £65,000 and additional income received from back rent & recovery of costs £286,170.
DEVDIR	ASSEMN	INVPRO	Investment Property	-5,227,960	-5,163,156	64,804	An increase in the Commercial insurance premium £20,000 and business rates £20,000. Plus expenditure on void properties £26,000.
DEVDIR	ASSEMN	OTHPRO	Other Property	-66,140	99,852	165,992	Various higher R&M charges to enable the commercial properties to be let within 2017-18 and future financial years. Reduction in income from New House as tenants have not been in occupation for a full year.
DEVDIR	ASSEMN	PROPSV	ASSET DEVELOPMENT	384,000	157,640	-226,360	The holding budget for reactive repairs and Asset development recharge are held here, but the actual costs are coded directly to the cost centre resulting in an underspend £392,310. This is partly offset by expenditure on void properties £177,970.
DEVDIR	BCONMN	BUICON	BUILDING CONTROL SUMMARY	439,030	390,486	-48,544	The supplementary budget of £30,000 for scanning is not spent. There are salary savings due to vacancies but fees are less than budgeted by £49,300 and consultants costs are £33,000 more than budgeted.
DEVDIR	BCONMN	LANCHA	LAND CHARGES	-23,840	19,864	43,704	Income has not met budget expectations due to falling demand.
DEVDIR	DEVCMN	DEVCON	DEVELOPMENT CONTROL	1,200,870	1,740,915	540,045	Agency and casuals are higher than budgeted but there are savings in salaries. The supplementary estimate for microfiche scanning of £170,000 is not spent. Planning appeal expenses are £447,300 over budget. Income is £173,650 under budget.

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COMDIR	COMDMN	CARSIT	GYPSY CARAVAN SITES	-67,570	-59,388	8,182	n/a
DEVDIR	INFRMN	MAJPRO	MAJOR PROJECTS	727,520	1,079,064	351,544	Rental income from Odeon Cinema and Old Orleans was not received and which will be offset by not making the transfer to the New Homes Bonus reserve. Consultancy costs are underspent as projects are delayed. Employee related cost are over budget by £59,000 with some posts still be covered by agency staff.
DEVDIR	INFRMN	SAAP	SLYFIELD AREA REGENERATION	81,770	103,089	21,319	n/a
DEVDIR	LOECMN	BUSFOR	BUSINESS FORUM	53,210	53,565	355	n/a
DEVDIR	LOECMN	TIC	TOURIST INFORMATION CENTRE	208,550	233,439	24,889	n/a
DEVDIR	LOECMN	TOUDEV	BUSINESS & TOURISM	535,872	546,077	10,205	The apprenticeship budget of £128,200 remains as a saving for the service. Marketing costs are £68,150 over budget and income of £30,000 which was expected to be generated from the website was not be achieved.
DEVDIR	LOECMN	TOWMAN	TOWN CENTRE MANAGEMENT	58,560	111,558	52,998	Income from town centre Wi-Fi profit share was not achieved due to delays in the procurement process.
DEVDIR	PLPLMN	POLICY	POLICY	1,406,920	1,190,561	-216,359	Salary savings offset some of the consultants costs. Grants totalling £75k received this year and underspend on CIL and carry forward of Self-Build and Brownfield 2016 grant. Inspectors fees of £16,000.
ENVDIR	BUSOMN	WRD	WOKING ROAD DEPOT	-26,210	21,179	47,389	External decorations and reactive repairs were not budgeted for although roof repairs were not undertaken. Salary costs were greater in 2017 due to reallocation from other cost centres within the service.
ENVDIR	BUSOMN	WSOH	OPERATIONAL SERVS OVERHEAD AC	-2,660	-17,044	-14,384	n/a
ENVDIR	ELECMN	ELECTR	ELECTRIC THEATRE	88,320	195,825	107,505	The budget was set based on GBC running the service
ENVDIR	ENTNMN	CCTV	TOWN CENTRE CCTV SYSTEM	99,520	102,769	3,249	n/a
ENVDIR	ENTNMN	G5538	ENGINEERING AND TRANS SERVICES	3,030	-20,699	-23,729	The support service recharge is greater than budgeted.
ENVDIR	ENTNMN	LANDRA	LAND DRAINAGE	363,690	278,223	-85,467	There are savings in flood preventions works and grille repairs and maintenance. The Engineering and Transport recharge is correspondingly less than budgeted.
ENVDIR	ENTNMN	OSMAP	ORDNANCE SURVEY & MAPPING SER	14,410	6,028	-8,382	n/a
ENVDIR	ENTNMN	PARRID	PARK & RIDE SERVICES	787,960	656,062	-131,898	The Park and Ride service operates as a commercial venture, other than Onslow, and GBC's subsidy has decreased by £162,000. Hire of plant costs at Artington will be fully recovered from SCC but an outstanding debtor of £9,500 will be written off. Security services are over budget by £6,600.
ENVDIR	ENTNMN	RIVCON	RIVER CONTROL	39,720	20,808	-18,912	n/a
ENVDIR	ENTNMN	ROAFOO	ROADS & FOOTPATHS MAINTENANCE	102,050	119,789	17,739	n/a
ENVDIR	ENTNMN	SNOICE	SNOW & ICE PLAN	-850	-9	841	n/a
ENVDIR	ENTNMN	STRFUR	STREET FURNITURE	65,940	95,653	29,713	Greater expenditure on bus shelter repairs and bus station and street furniture cleaning.
ENVDIR	ENTNMN	TRANSP	TRANSPORTATION	18,890	22,089	3,199	n/a
ENVDIR	FLWAMN	ABACAR	ABANDONED CARS	38,160	42,536	4,376	n/a
ENVDIR	FLWAMN	ARMDAY	ARMED FORCES DAY	0	79	79	n/a
ENVDIR	FLWAMN	CLINWA	CLINICAL WASTE	12,690	9,714	-2,976	n/a
ENVDIR	FLWAMN	DOGCON	DOG CONTROL	50,340	66,179	15,839	n/a
ENVDIR	FLWAMN	FLEMAN	FLEET MANAGEMENT	-639,190	-1,445,527	-806,337	Depreciation recharged to services in 2017-18 is significantly greater than budgetd.

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COMDIR	COMDMN	CARSIT	GYPSY CARAVAN SITES	-67,570	-59,388	8,182	n/a
ENVDIR	FLWAMN	MOTBAY	MOT BAY	-17,110	13,255	30,365	New equipment was purchased in the year although fees are down on 2016-17.
ENVDIR	FLWAMN	PUBCON	PUBLIC CONVENIENCES	369,540	353,174	-16,366	n/a
ENVDIR	FLWAMN	REFYCL	REFUSE AND RECYCLING	2,857,990	3,444,227	586,237	Salary costs are less than budgeted due to vacancies although agency costs are over budget. The transport pool hire recharge has increased significantly due to increased depreciation charges. Recycling gate fees and container purchase are more than budgeted although the publicity budget has not been spent.
ENVDIR	FLWAMN	STRCLE	STREET CLEANSING	2,046,820	2,035,029	-11,791	Salary costs are less than budgeted due to vacancies although agency costs are over budget. Fuel and oil is under budget by nearly £30,000. The transport pool hire recharge has increased significantly due to increased depreciation charges.
ENVDIR	FLWAMN	VEHMAI	VEHICLE MAINTENANCE	7,512	16,299	8,787	n/a
ENVDIR	HERTMN	GUIHOU	GUILDFORD HOUSE	416,320	327,101	-89,219	Savings in repairs and maintenance as projects move to the capital expenditure phase. The feasibility growth bid of £15,000 was not spent due to time constraints.
ENVDIR	HERTMN	GUILDH	GUILDHALL	249,980	120,547	-129,433	The external decoration budget of £80,000 was not spent. Carry forward for the feasibility study spent. Carry forward for conservation plan abandoned
ENVDIR	HERTMN	MUSEUM	MUSEUM	460,590	525,880	65,290	Internal and reactive repairs are greater than budgeted especially at Salters. Employee costs are greater than budgeted as salary allocation of Museum Project team are coded here.
ENVDIR	LEDVMN	LEIART	LEISURE ART DEVELOPMENT	97,220	104,269	7,049	n/a
ENVDIR	LEDVMN	LEICOM	LEISURE COMMUNITY CENTRES	125,820	127,058	1,238	n/a
ENVDIR	LEDVMN	LEIGL	LEISURE G LIVE	393,070	487,842	94,772	Additional repairs & Maintenance and Consultants costs during 2017-18 offset by an increase in the Management Fee.
ENVDIR	LEDVMN	LEIGRA	LEISURE GRANTS	444,390	427,968	-16,422	n/a
ENVDIR	LEDVMN	LEIMAN	LEISURE MANAGEMENT CONTRACT	-145,460	-451,599	-306,139	The Management fee is higher than expected as the facilities at the Spectrum were not impeded as much as estimated during the repair works. Reduction in property works due to the roof repair works - of which a carry forward request has been issued.
ENVDIR	LEDVMN	LEIPLA	LEISURE PLAY DEVELOPMENT	186,120	164,030	-22,090	FISH income has increased for 2017-18 £15,000. Reduction in Leisure Development Strategy £8,900.
ENVDIR	LEDVMN	LEIRAN	LEISURE RANGERS	218,240	239,291	21,051	n/a
ENVDIR	LEDVMN	LEISPO	LEISURE SPORT DEVELOPMENT	87,490	89,083	1,593	n/a
ENVDIR	PALAMN	CEMETE	CEMETERIES	241,270	208,995	-32,275	Property services works not completed in 2017-18 which contributes to the reduction in charges from Asset Development.
ENVDIR	PALAMN	CREMAT	CREMATORIUM	-606,012	-728,957	-122,945	Salary savings due to the ongoing service review.
ENVDIR	PALAMN	PARKS	PARKS & COUNTRYSIDE	3,182,951	2,338,966	-843,985	SPA income £731,720 above the estimated budget. Reduction in salary costs due to ongoing service review £155,000.
ENVDIR	PARKMN	MARKET	MARKETS	-105,360	-99,904	5,456	n/a

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COMDIR	COMDMN	CARSIT	GYPSY CARAVAN SITES	-67,570	-59,388	8,182	n/a
ENVDIR	PARKMN	OFFSTR	OFF STREET PARKING	-6,074,360	-6,629,970	-555,610	Reactive repairs, including fire risk assessments, were greater than budgeted but the CPMR budget for 2017-18 was underspent by £109,800. The business rates budget was underspent by £63,800. Income was £397,650 more than budgeted.
ENVDIR	PARKMN	ONSTR	ON STREET PARKING	-671,930	-687,915	-15,985	There are salary savings due to vacancies. The TEC registration budget was not required in 2017-18. There are other smaller savings in the supplies and services accounts.
MANDIR	AUDTMN	G2531	PERFORMANCE MANAGEMENT	0	0	0	n/a
MANDIR	AUDTMN	G3525	INTERNAL AUDIT	37,780	-108,132	-145,912	Changes to salary allocations and vacant posts have resulted in an underspend for the service.
MANDIR	AUDTMN	G3530	BUSINESS IMPROVEMENT	-363,390	-44,652	318,738	This is the holding account £400,000 relating to staff savings. The actual savings will be shown within the individual cost centres. Offset by savings from vacant posts within Business Improvement.
RESDIR	BRSYMN	BUSRAT	BUSINESS RATES	-19,420	3,847	23,267	n/a
RESDIR	BRSYMN	HROUPUR	HOUSING PURCHASE ADVANCES	0	0	0	n/a
RESDIR	BUSYMN	BUSSVC	ICT BUSINESS SERVICES TEAM	13,390	-95,720	-109,110	Salaries are underspent due to vacancies, and the CRM growth bid of £50,000 was not spent.
RESDIR	BUSYMN	CUSTEC	ICT CUSTOMER TECHNICAL SUPPORT	-1,110	185,670	186,780	Redundancy costs, which will be funded from reserves, are significant as are agency staff costs (£166,000) and consultants (£46,900) which have helped to cover vacancies in the service. Overall employee related expenditure is £196,800 more than budgeted. £135,000 earmarked for the data centre was not spent but the under estimation of software demands, consultancy costs and IT Renewals contributions have absorbed most of the saving.
RESDIR	BUSYMN	INFSYS	INFORMATION SYSTEMS TEAM	70,210	31,055	-39,155	Salaries have been reallocated following the ICT restructure.
RESDIR	BUSYMN	ITREV	ICT INVESTMENT & RENEWAL FUND	-601,380	-508,925	92,455	Recharged income was lower than budgeted but is fully offset by reduced recharges than budgeted across services
RESDIR	BUSYMN	OFFSVC	OFFICE SERVICES TEAM	-232,490	-128,103	104,387	Contract catering was less than budgeted but expected rental income of £168,000 was under achieved by £117,600.
RESDIR	CTAXMN	CTAX	COUNCIL TAX	582,590	504,600	-77,990	A number of vacant posts in the year has led to a lower cost on salaries than budgeted
RESDIR	EYSYMN	CLIMAT	CLIMATE CHANGE	48,730	-44,698	-93,428	Employee related expenditure is £69,400 less than budgeted due to vacancies in the service. The contribution to premises provision has increased as CRC stock is revalued in line with a higher cost per unit. The carry forward of £20,000 for the Community Energy Scheme has not been spent (a request to retain carry forward has been made). The recharge to other services is less than budgeted due to the reduction in carbon credits.
RESDIR	FINAMN	ACCOUN	ACCOUNTANCY	26,020	116,325	90,305	Redundancy costs were incurred following a restructure funded by invest to save reserve
RESDIR	FINAMN	CORFIN	CORPORATE FINANCIAL	258,490	270,828	12,338	n/a
RESDIR	FINAMN	FEASTU	FEASIBILITY STUDIES	54,160	58,211	4,051	n/a

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RESDIR	FINAMN	G3555	DEBTORS	1,760	7,802	6,042	n/a
RESDIR	FINAMN	MISEXE	MISCELLANEOUS	424,440	-14,658	-439,098	This account holds a budget for central costs that cannot be allocated for the budget. Actual costs / savings are allocated directly to services
RESDIR	FINAMN	UNALLO	NON DISTRIBUTED COSTS	2,294,740	187,350	-2,107,390	n/a
RESDIR	HSBNMN	Houben	HOUSING BENEFITS	348,190	-603,273	-951,463	More income was received for HB overpayments than budgeted
RESDIR	PYINMN	INSREV	INSURANCE REVENUE A/C	770	-12,138	-12,908	n/a
RESDIR	PYINMN	PAYPAY	EPAYMENTS AND PAYROLL	-3,890	-44,358	-40,468	Staff vacancies has led to reduced expenditure
RESDIR	WEBPMN	WEB	WEBSITE	251,980	242,419	-9,561	n/a
RESDIR	VILLMN	VILLGE	THE VILLAGE	327,311	346,794	19,483	Expenditure was under estimated and income over estimated
ENVDIR	FLWAMN	WAS	WORKS ANCILLARY SERVICES	0	26	26	n/a